

Report to :	HEALTH AND WELLBEING BOARD
Date :	12 November 2015
Executive Member / Reporting Officer:	Chris Mellor, Chair, Care Together Programme Board Jessica Williams, Programme Director for Integration
Subject :	CARE TOGETHER PROGRAMME: UPDATE
Report Summary :	The report gives a summary of progress and key milestones for the Tameside and Glossop Care Together Programme.
Recommendations :	The Health and Wellbeing Board are asked to receive and note the information provided in the update.
Links to Health and Wellbeing Strategy :	Integration has been identified as one of the six principles that have been agreed locally that will help to achieve the priorities identified in the Health and Wellbeing Strategy.
Policy Implications :	One of the main functions of the Health and Wellbeing Board is to promote greater integration and partnership, including joint commissioning, integrated provision, and pooled budgets where appropriate. This meets the requirements of the NHS Constitution.
Financial Implications: (Authorised by the Section 151 Officer)	<p>It is estimated that, based on current patterns of activity, operating costs will exceed the resources available in the local health economy by £69million in five years time.</p> <p>The Care Together Programme is an important part of how that funding gap will be bridged, transforming how care is delivered to ensure sustainable care and health improvement can be achieved.</p> <p>To enable this transformation to take place, some of which is discussed in this report, significant one-off investment will be required. This source and application of this investment is the subject of ongoing work. Estimated requirements are £53 million transition funding (revenue £27m and capital £26m), phased over five years. This is being sought from the Greater Manchester Devolution programme.</p> <p>In addition the Tameside Hospital Foundation Trust will require continuation of current Public Dividend Capital loan funding (received from Department of Health) across the period to ensure its financial viability.</p>
Legal Implications: (Authorised by the Borough Solicitor)	It is important to recognise that the Integration agenda, under the auspices of the 'Care Together' banner, is a set of projects delivered within each organisation's governance model. However, the programme itself requires clear lines of accountability and decision making due to the joint financial and clinical implications of the proposals. It is important as well as effective decision making processes that there are the means and resources to deliver the necessary work.
Risk Management:	Risks will be managed via the Care Together Programme Board and the Programme Support Office.

Access to Information:

The background papers relating to this report can be inspected by contacting Jessica Williams by:



Telephone: 0161 304 5342



e-mail: jessicawilliams1@nhs.net

1. INTRODUCTION

- 1.1 The Care Together Programme (the Programme) over the past couple of years has focussed on designing and testing models for improving health and social care services across Tameside and Glossop. This work culminated in the hospital regulator, Monitor, approving a plan for an Integrated Care Organisation (ICO) in September 2015 to bring together health and social care services to improve how these work collectively for the benefit of our population.
- 1.2 At a joint Board meeting between Tameside Hospital Foundation Trust (THFT), NHS Tameside and Glossop Clinical Commissioning Group (CCG) and Tameside Metropolitan Borough Council (TMBC) on 23 September 2015, all parties unanimously agreed to work together within the Care Together programme structure to implement the plan.
- 1.3 Consequently, the Programme now needs to move from a conceptual/development phase into a detailed planning and implementation phase to drive the changes across health and social care. This is the first report to the Health and Wellbeing Board from the Independent Chair and Programme Director of the Care Together Programme which will summarise our work and the proposed direction of travel. Our focus is on overall strategy, developing and managing the overarching programme plan and providing progress reports against key activities.

2. PROGRAMME DEVELOPMENT

- 2.1 As the Programme moves into a different phase, the structure of the Programme has been realigned to ensure appropriate engagement in the detailed design work as well as delivery. The new structure identifies the three main working parties focussing on Single Commissioning, the Model of Care and the plans to deliver an ICO Foundation Trust. The architecture to support these groups is currently being determined and will be reported at the next meeting.
- 2.2 A governance structure, Risk Log and an interim budget has been developed to enable the work to be progressed at scale and pace. A high level plan to demonstrate the milestones for the Programme is being finalised and will be reported at the next meeting.

3. TRANSFER OF COMMUNITY SERVICES

- 3.1 An important initial step in the development of an integrated care organisation is the transfer of the Tameside and Glossop community staff who are currently hosted by Stockport Foundation Trust into Tameside Hospital Foundation Trust. This process is now underway and will be completed on 1 April 2016.
- 3.2 The governance arrangements for this transaction focus on a fortnightly Project Board, now well attended by representatives from THFT, CCG and TMBC and Stockport Foundation Trust (SFT). A number of work streams have also been established to manage the detail and be accountable for progress.

4. FORWARD PLAN

• Communications and Engagement

An overall plan to ensure effective engagement with our population and staff is being developed to ensure optimum development of our services. This will identify key milestones and will be produced in conjunction with our key stakeholders.

- **Single Commissioning**

To ensure rapid progress in this area, additional capacity to develop the commissioning strategy and an initial outcomes based contract will be required. On behalf of TMBC and the CCG, this will be secured by and placed within the Care Together programme

- **Greater Manchester Devolution (Devolution)**

The Programme is working closely with Devolution to ensure the plans for Tameside and Glossop remain in line with those for the wider conurbation. Where appropriate, Tameside and Glossop will offer to pilot different health and care delivery mechanisms. We look forward to continuing to build on possibilities afforded by Devolution.

- **Primary Care**

A key aspect for the Model of Care development is how Primary Care is aligned to the ICO. Detailed discussions are underway across Tameside and Glossop about how to achieve this most effectively.